



**Corporate Presentation  
August 2026**

**ASX/FSE: VUL**

**CLIMATE CHAMPION | DETERMINED | INSPIRING**

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**Ore Reserves and Mineral Resources reporting.** It is a requirement of the ASX Listing Rules that the reporting of ore reserves and mineral resources in Australia comply with the Joint Ore Reserves Committee's Australasian Code for Reporting of Mineral Resources and Ore Reserves ("JORC Code"). Investors outside Australia should note that while ore reserve and mineral resource estimates of the Company in this document comply with the JORC Code (such JORC Code-compliant ore reserves and mineral resources being "Ore Reserves" and "Mineral Resources" respectively), they may not comply with the relevant guidelines in other countries and, in particular, do not comply with (i) National Instrument 43-101 (Standards of Disclosure for Mineral Projects) of the Canadian Securities Administrators (the "Canadian NI 43-101 Standards"); or (ii) subpart 1300 of Regulation S-K under the US Securities Act of 1933, as amended (the "Securities Act"), which governs disclosures of mineral reserves in registration statements filed with the US Securities and Exchange Commission ("SEC"). Information contained in this Presentation describing mineral deposits may not be comparable to similar information made public by companies subject to the reporting and disclosure requirements of Canadian or US securities laws and investors are cautioned that there can be no assurance that the reserves and resources reported by the Company under the JORC Code would be the same had it prepared its reserve or resource estimates under the standards adopted under subpart 1300 of Regulation S-K.

**Technical information.** Vulcan has carried out a definitive feasibility study ("DFS") and bridging engineering study ("Bridging Study") for its Phase One Project, the results of which were announced to the ASX in the announcements Phase 1 DFS Results dated 13 February 2023 (DFS Announcement) and Positive Bridging Study Results on 16 November 2023 (Bridging Study Announcement). This presentation may include certain information relating to the DFS and the Bridging Study. The DFS and Bridging Study are based on the material assumptions and parameters outlined in their respective announcements. While Vulcan considers all of the material assumptions to be based on reasonable grounds, there is no certainty that they will prove to be correct or that the range of outcomes indicated by the Bridging Study or DFS will be achieved. This presentation may also include certain information relating to future phases of its Project. Vulcan has not yet completed out a definitive feasibility study for future phases of its Project.

**Competent Person Statement.** Please see the Competent Person Statement slide in Appendix 1.

*Note(s): 1. This slide contains a summary of the applicable disclaimers, the full disclaimer in relation to this presentation is contained in Appendix 1.*



The next producer of  
lithium for the  
battery industry

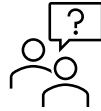
# CRITICAL MATERIALS = EUROPEAN SECURITY ISSUE

New supply critical to create resilient supply chains



## Status Quo

- Lithium critical for energy transition and security
- Sourced from rocks and lithium rich brine
- Abundant in the Earth's crust but not always spread where extraction makes sense
- Supply chain dominated by Asia
- Europe chronically under-supplied, almost no domestic supply



## Gap

- Upstream mines often high cost, and distant from downstream processing and customers
- Downstream conversion concentrated in few countries: supply chain risk
- Europe exposed on battery supply chain resilience and energy security
- Legacy extraction challenged by geography, costs and environmental factors



## VUL Solution

- VUL produces lithium from sub-surface brine using leading edge extraction
- Hot lithium rich liquid feedstock supports 'direct lithium extraction' with renewable energy as co-product for VUL use
- No gas required for process heating
- Entire supply chain in Europe: fully integrated
- Bypasses many challenges faced by legacy approaches

# INTRODUCING VULCAN

**Integrated lithium chemicals and renewable energy.  
Carbon neutral from the same source, in the same place.**

|                            |                                                                                                                                                                                 |
|----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Tier one resource</b>   | Globally significant sub-surface geothermal-lithium brine asset in central Europe. Naturally heated with low impurities supports low-cost quartile production planned from 2028 |
| <b>Scale</b>               | First phase (Lionheart) targeting 24ktpa lithium chemicals, 275 GWh of renewable power and 560 GWh of heat p.a. over 30-years <sup>2</sup>                                      |
| <b>Funding</b>             | €2.2 billion finance package <sup>1</sup> secured for Lionheart, offtake committed, positive FID, execution team in place, construction underway                                |
| <b>Growth</b>              | Significant growth pipeline in ~2000km <sup>2</sup> license holding and 29.1Mt LCE resource supports growth beyond Lionheart across brine field: “design one, build many”       |
| <b>Product flexibility</b> | Full product flexibility across lithium chemistries, covers current and future applications                                                                                     |
| <b>Strategic tailwinds</b> | Strategically important project for Europe’s battery supply chain resilience within short distance of customers                                                                 |

Note(s): 1. Refer to slides 18 – 21 of the 3 December 2025 Presentation for the material terms and conditions of each component of the Phase One Lionheart debt, government grant and equity financing package; converted at €0.56/US\$1.00. 2. Refer to Competent Person Statement and associated Mineral Resource and Ore Reserve disclaimers. The 29.1Mt LCE total lithium Resource is comprised of 2.1 Mt LCE of Measured Resource @ 181 mg/L, 9.7 Mt LCE of Indicated Resource @ 177 mg/L and 17.3 Mt LCE of Inferred Resource @ 174mg/L.



# CORPORATE SNAPSHOT

Funded Lionheart production with strong institutional shareholder base and aligned strategic partners

Compelling value considering lithium peer group and capital invested

ASX/FSE Prime Standard

VUL



Shares on issue

~478m

Market Capitalisation<sup>1,2</sup>

A\$

1,469m

€

896m

Cash<sup>2,3</sup>

449.0m

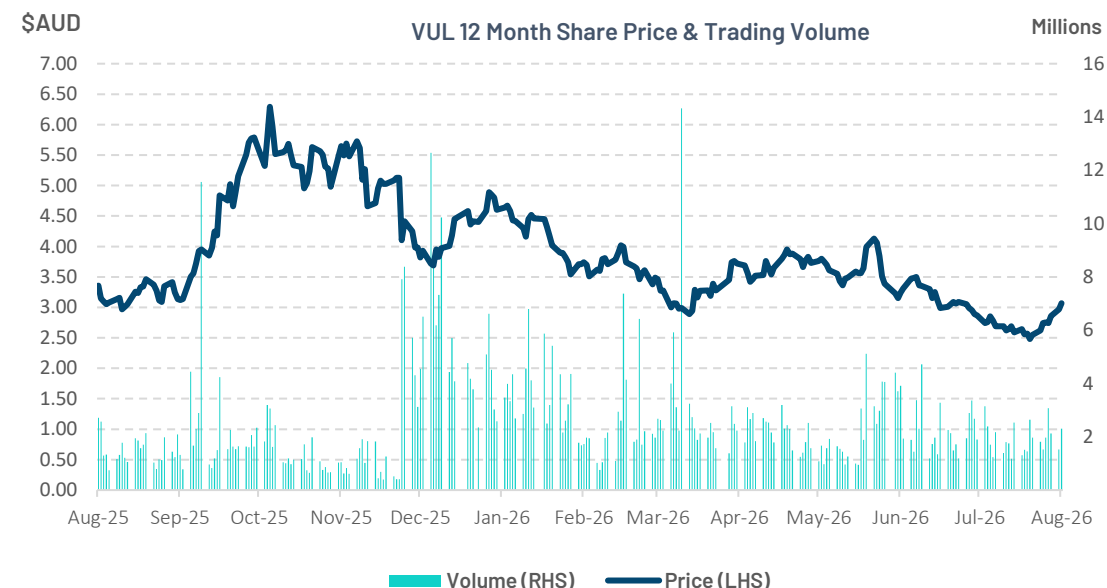
273.9m

Top shareholders<sup>4</sup>

|                     |       |
|---------------------|-------|
| HOCHTIEF            | 15.4% |
| Van Eck             | 5.2%  |
| Vanguard Group      | 4.8%  |
| Bank Hapoalim       | 4.0%  |
| State Street        | 3.9%  |
| Hancock Prospecting | 3.7%  |

Shareholder composition

|               |     |
|---------------|-----|
| Institutional | 42% |
| Corporate     | 24% |
| Retail        | 13% |
| Other         | 21% |



## Equity analyst Coverage



Canaccord Genuity

Timothy Hoff



Berenberg

Sebastian Bray



ABN AMRO

Martijn Den Drijver



Bell Potter

Stuart Howe

Note(s): 1. As at 11 August 2026 ASX closing price A\$3.07 per share; 2. Converted at €0.61/A\$1.00; 3. The Company's closing cash plus deposits accessible after 90 days was €273.9m at 30 June. This balance comprises the closing cash position of €193.9m plus €80.0m invested in high-interest term deposits with original maturities or notice periods exceeding 90 days. 4. As at 15 July 2026 by size

# MANAGEMENT TEAM WITH PROJECT DELIVERY TRACK RECORD

Team already in place with technical and finance experience to execute major project

## Executive Directors



**Dr Francis Wedin**

**Executive Chair, Founder**

19+ years' experience in the resources industry, including 13 years in lithium; founder of Vulcan Energy



**Cris Moreno**

**Managing Director and Group CEO**

20+ years' project delivery experience in lithium and energy including Aurora Lithium,, Shell and Woodside



**Felicity Gooding**

**Executive Director and Group CFO**

20+ years' finance and commercial experience in mining and energy including Fortescue

## Key Technical Personnel



**Thorsten Weimann**

**Chief Development Officer**

25+ years' experience in fields of geothermal energy and drilling technology. Technical MD of the German Geothermal Association



**Carsten Bachg**

**Chief Operating Officer**

25+ years' global project management experience in petrochemical and chemical industry, including Jacobs and Worley, and one of Europe's largest IT companies



**Manfred Boeckmann**

**Chief Commercial Officer**

Senior energy executive with 25+ years' international leadership experience across oil & gas and energy transition industries, including Wintershall Dea, Dea and RWE Dea



**Marc Cleuziou**

**Vice President, Project Execution**

30 years' major project and development experience across various countries, including Germany and Australia. Project delivery experience with Shell



**Andres Zöldi**

**Vice President, Subsurface**

Energy executive with 20+ years' international experience. Former VP Operations at Parex Resources and Chevron alumnus, he holds a Master's in Petroleum Engineering and an MBA

An aerial photograph of a rural landscape. A winding road runs through the center of the image, flanked by green agricultural fields. In the background, a town is visible, followed by a range of mountains under a cloudy sky. A dark blue semi-transparent shape is overlaid on the left side of the image.

# Project Lionheart

ASX/FSE: VUL



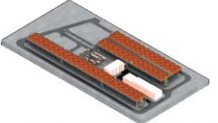
Landau

Insheim

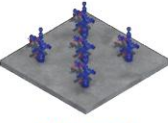
Frankfurt Hoechst  
lithium chemicals

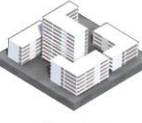
Germany

  
Lithium chemical plant

  
Geothermal power plant

  
Lithium extraction plant

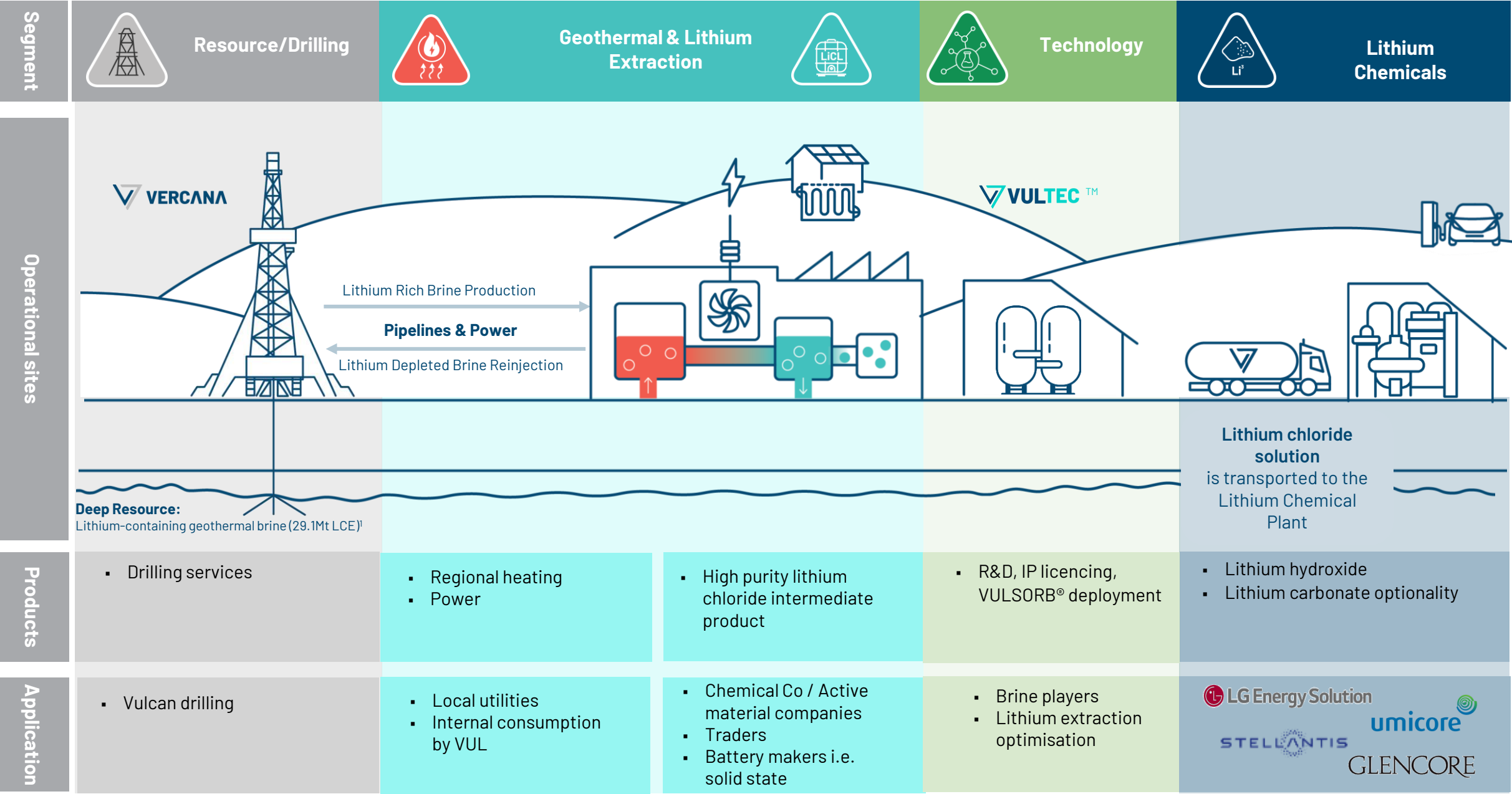
  
Well head

  
Town

  
Hot lithium rich brine  
(for production)

  
Cold depleted brine  
(for reinjection)

# INTEGRATED BRINE-TO-BATTERY VALUE CHAIN



Note(s): 1. Refer to footnote 2 of slide 5 for further information.



## Phase One – Lionheart – the numbers<sup>1</sup>

**Vulcan's funding package for Lionheart  
has reached Financial Close.**

**Lionheart is now one of the only lithium  
projects globally with financial close  
and in construction.**

|                                                                                                                   |                                                                                          |                                                               |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| <b>€1,838m</b><br>Pre-tax NPV <sub>8</sub>                                                                        | <b>15.6%</b><br>Pre-tax unlevered IRR                                                    | <b>€20,456/t LHM</b><br>Average 10-year LHM<br>realised price |
| <b>€1,152m</b><br>Post-tax NPV <sub>8</sub>                                                                       | <b>13.7%</b><br>Post-tax unlevered IRR                                                   | <b>€566m</b><br>Average revenue p.a.                          |
| <b>€1,476m</b><br>CAPEX                                                                                           | <b>€3,588/t</b><br>LHM production cost,<br>lowest quartile                               | <b>75%</b><br>Average EBITDA margin                           |
| <b>24kt LHM</b><br><b>275GWh power</b><br><b>560GWh heat</b><br>Phase One Lionheart<br>capacity p.a. <sup>2</sup> | <b>29.1Mt LCE<sup>3</sup></b><br>underpinned by globally<br>significant lithium resource | <b>30 years</b><br>of Proven and Probable<br>Mineral Reserves |



Renewable energy



Lithium



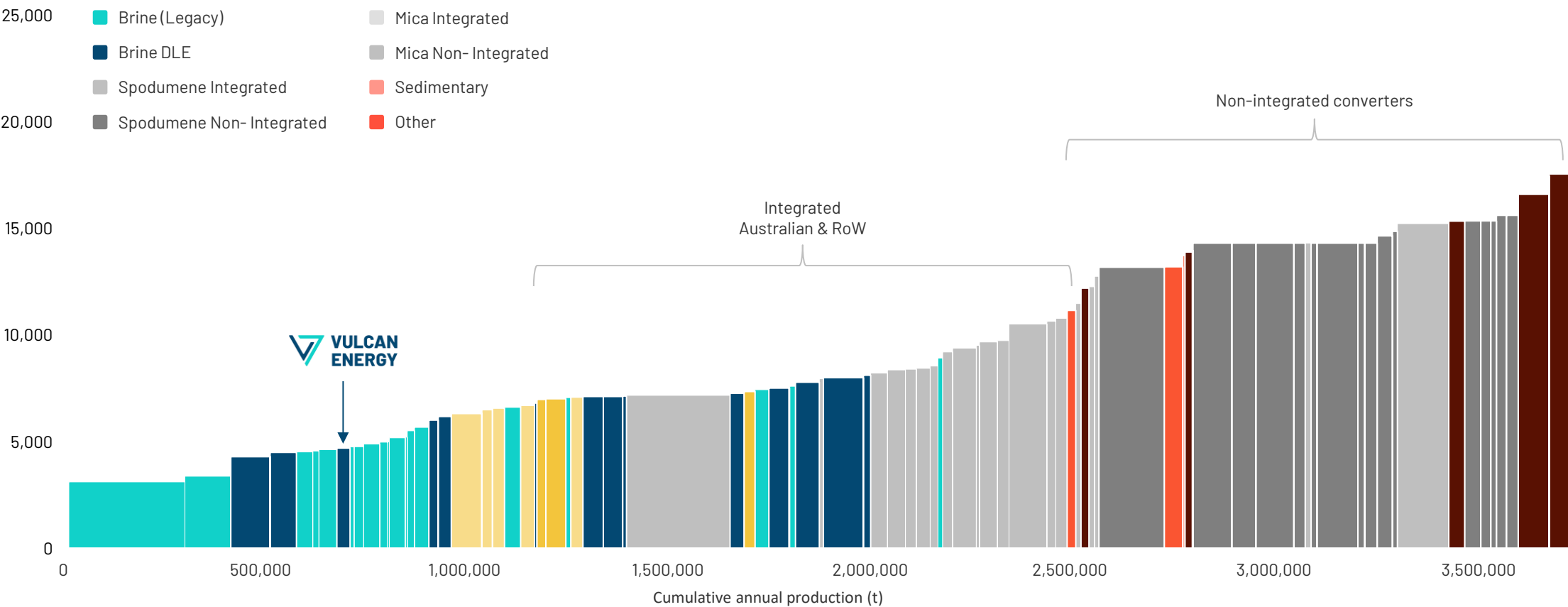
Technology

Note(s): 1. All figures on this slide represent estimated figures that have been rounded up or down to the nearest whole number except where otherwise noted. Refer also to Key Risks in and Economics in Appendix 4 of the 3 December Investor Presentation 2. Phase One Lionheart production target capacity from Bridging Engineering Study announcement 16 November 2023 3. The 29.1Mt LCE total lithium Resource is comprised of 2.1 Mt LCE of Measured Resource @ 181 mg/L, 9.7 Mt LCE of Indicated Resource @ 177 mg/L and 17.3 Mt LCE of Inferred Resource @ 174mg/L. See the Competent Person Statement contained in the Disclaimer slides for further information

# LITHIUM PRODUCTION AT BOTTOM QUARTILE OF COST CURVE

Vulcan is targeting low-cost production through its high-grade, low-impurity brine resource and highly efficient VULSORB® A-DLE technology

Global projected 2035 lithium C1 cost curve unweighted supply (US\$/t LCE, real 2024 terms)<sup>1</sup>



Vulcan’s C1 costs are estimated at **US\$4,728/t LCE** (€3,588/t or US\$4,162/t LHM)<sup>2</sup>, which sits in the lowest cost quartile for highly competitive supply – driven by A-DLE lithium recoveries, favourable brine chemistry, and low-cost energy

Note(s): 1. Source: Benchmark Minerals Intelligence; excludes co-product credits from renewable heat, power and HCL; 2. Refer to slide 39 of the 3 December 2025 Investor Presentation, converted at US\$1.16/€\$1.00.

# V-LiON™ SUPPLYING THE EUROPEAN AUTO / BATTERY INDUSTRY

Lionheart offtake committed for 10 years – contracts reflect ‘bankable’ status and provide downside pricing support<sup>1</sup>

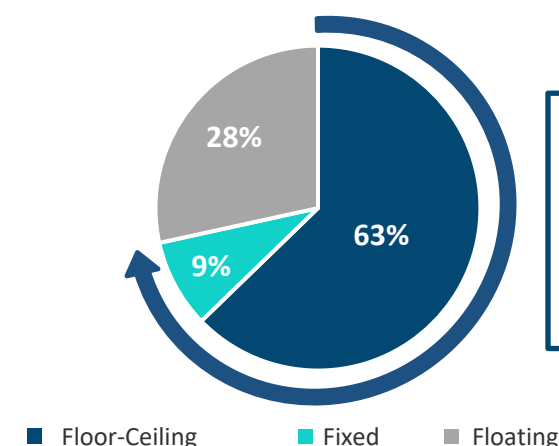
Offtake terms insulate against short term lithium pricing / market volatility

- **Low counterparty risk:** high quality European-focused offtake partners confirmed for Phase One Lionheart
- **Long term relationships:** binding, take-or-pay contracts with certain pricing mechanisms
- **Pricing support:** pricing mechanisms are a basket of fixed, floor-ceiling and fully floating prices during Phase One Lionheart debt payback period
- **Alignment:** largest offtake partner, Stellantis, is also one of Vulcan’s largest shareholders through a €50m investment<sup>2</sup>

| Offtake partner                                                                                      | Term     | Phase One Lionheart Volumes <sup>1,3</sup> |
|------------------------------------------------------------------------------------------------------|----------|--------------------------------------------|
|  LG Energy Solution | 6 years  | 31kt of battery-quality LHM                |
|  umicore            | 6 years  | 23kt of battery-quality LHM                |
|  STELLANTIS       | 10 years | 128kt of battery-quality LHM               |
|  GLENCORE         | 8 years  | 40kt of battery-quality LHM                |

## Contracted offtake volumes by type

Total - 222kt over 10 years

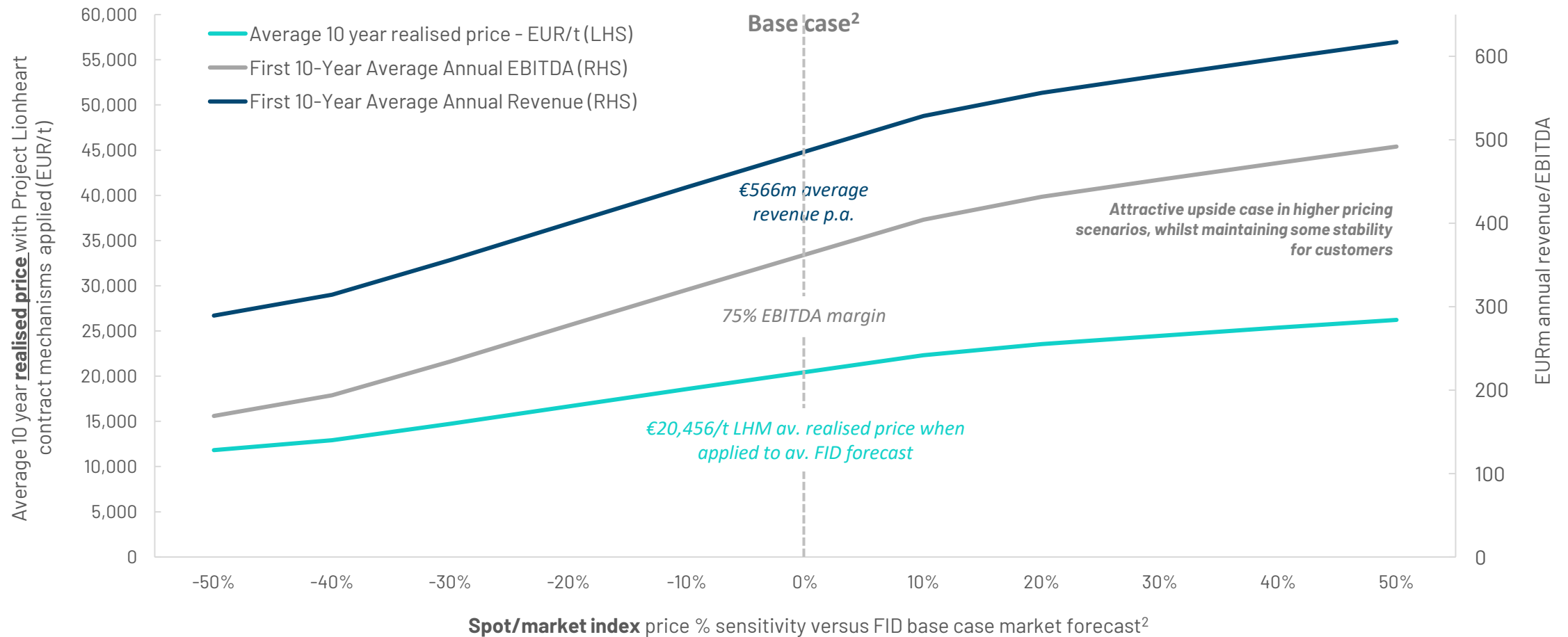


72% downside price protection on contracted offtake volumes<sup>4</sup>

Note(s): 1. Refer to section 8.16.3 of the Prospectus dated 18 December 2024 for further information regarding the terms of the Company's lithium offtake agreements, including conditions precedent and termination rights and the dates for commencement of commercial delivery, in addition to ASX announcements dated 18 October 2021, 29 November 2021, 31 January 2022 and 13 October 2025; 2. Refer to ASX announcement dated 31 May 2023. Refer to Key Risks in appendix 3 of the 3 December Investor Presentation including paragraph 2.3 about development of subsequent phases; 3. Volumes represent Phase One Lionheart volumes pursuant to the respective contracts. 4. Stellantis and Glencore both have flexibility to reduce some of the volumes during their respective offtake terms, mostly at the end of each term, with significant notice period to be given to enable Vulcan to re-allocate volumes if needed.

# SPOT PRICE VS *REALISED* PRICE: LIONHEART'S IN-BUILT PRICING PROTECTION

- VUL's realised pricing has little correlation with short term volatility given offtake pricing protection in first 10yrs
- Fixed and floor mechanisms enable positive realised earnings<sup>1</sup> in various downside pricing environments
- Europe minimum local content rules strengthen domestic demand / pricing tailwinds given limited supply



Note 1: Realised price determined using Fastmarkets lithium forecast from December 2025 (at Lionheart FID) factoring in Vulcan pricing mechanisms from offtake agreements (refer to ASX announcement dated 3 December 2025)

Note 2: Refer to slide 11 of this Presentation and slide 11 of the 3 December 2025 Presentation for base case assumptions.

# LIONHEART IS A EUROPEAN LIGHTHOUSE PROJECT

€ 2.2Bn Lionheart financing package<sup>1</sup> - significant strategic support and contractor alignment



**Significant German Government Support – Grants / Strategic Equity**



**EU and EIB support – Debt**



**European lenders highlight Lionheart's regional importance**



**Industrial partners with skin in the game – Project and HeadCo level equity**



**International ECAs providing significant funding – Debt**



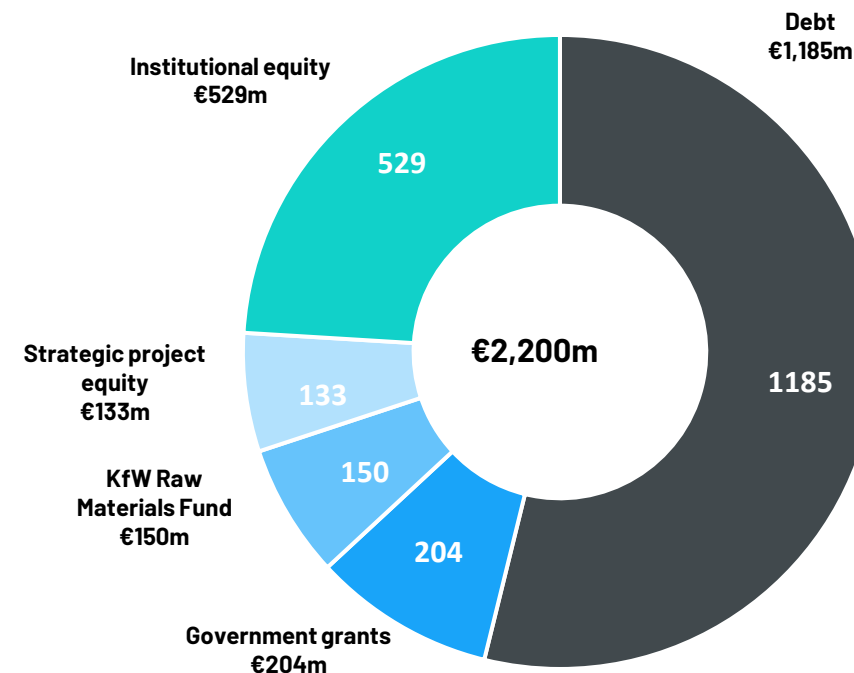
**Dec 25 Financing package signed and FID**



**May 26 Financial Close achieved**



**1st Strategic Project Equity Draw-down**



Note(s): 1. Refer to slides 18 – 21 of the 3 December 2025 Presentation and related announcement of the same date, for the material terms and conditions of each component of the Phase One Lionheart debt, government grant and equity financing package; converted at €0.56/A\$1.00.

# CONSTRUCTION COMMENCED – FAST START ACHIEVED!

Execution plan in motion – site preparations and civil works in train



*Lionheart lithium extraction site (bottom half of the image) and geothermal power plant site (top right) in Landau.*



*3D render showing the future lithium extraction plant at Landau*

# CONSTRUCTION COMMENCED CONT'D

Activities underway across the Lionheart lithium supply chain and across Vulcan business segments



First foundation concrete layers for the Lionheart geothermal power plant in Landau



First foundation concrete layers for the Lionheart geothermal power plant in Landau



ICPP crossing work in Insheim with Vercana rig drilling production wells in the background



ICPP inventory at pipe fabrication yard in Germany



Early bulk earthworks at the Frankfurt lithium chemical plant site



Early bulk earthworks at the Frankfurt lithium chemical plant site

# Lionheart Targeted Milestones to First Production



**Upstream  
Field  
Development**



**Geothermal**



**Lithium  
Extraction**



**Lithium  
Chemical**

*Proven 'demonstration'  
scale battery grade lithium  
supply chain built and  
operated* ✓

*Secured long term lithium  
offtakes* ✓

*Long lead items  
committed* ✓

*Signing of Euro 2.2Bn  
Financing Package* ✓

*Positive Final Investment  
Decision for Phase One  
Project Lionheart* ✓



*1st new production well  
completed (Jan 26)* ✓



*Early bulk earthworks  
commenced at Lithium  
Extraction and Lithium  
Chemical plants* ✓



*Commence civil  
works at Geothermal  
Powerplant* ✓



*Commence civil works  
at Lithium Extraction  
Plant*



*Commence civil works  
at Lithium Chemical  
Plant*



*Start construction of  
Geothermal Powerplant*



*First process  
equipment packages  
arrive at Lithium  
Chemical Plant*



*First process  
equipment packages  
arrive at Lithium  
Extraction Plant*



*Mechanical completion  
at Lithium Extraction &  
Lithium Chemical Plant*



*Start commissioning at  
Lithium Extraction &  
Lithium Chemical Plant*



*Upstream start of  
production*



*Lithium Chemical Plant  
start of production*



*Ramp up of commercial  
production*



*Note: event order from top to bottom*

# LEADING THE WAY – ESG HIGHLIGHTS



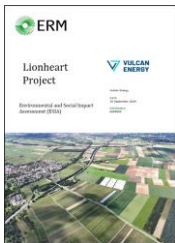
Winner of 2025 Australian Financial Review Sustainability Leaders Award for Resources, Energy and Utilities



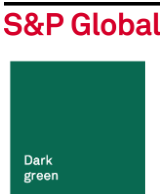
Sustainalytics Top Industry Performer with a 'Low Risk' ESG Rating



€2.2bn green financing package secured



All ESIA impacts reduced to 'minor' or less after mitigation

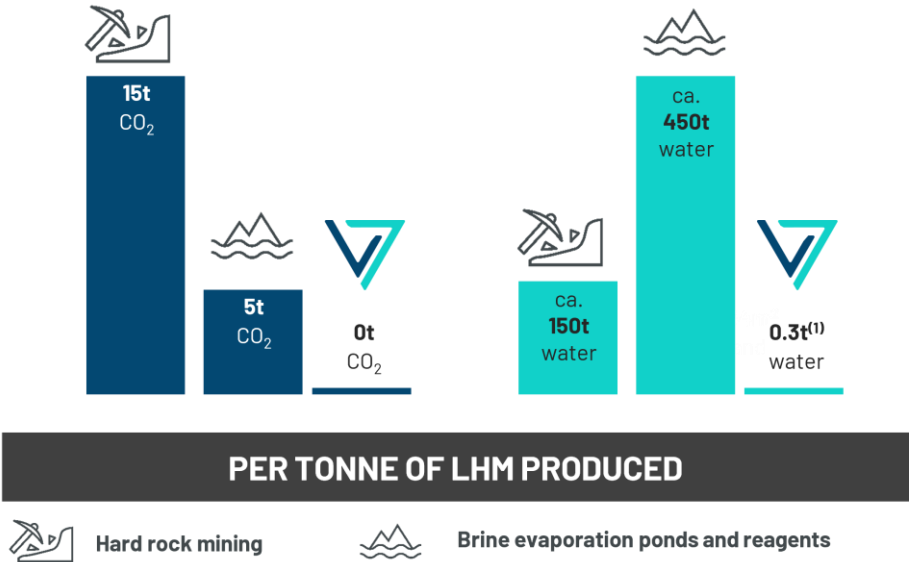


Awarded Dark Green rating overall for Vulcan's published Green Financing Framework



Zero significant environmental incidents  
Zero significant community incidents

Vulcan's process offers a **faster, cleaner, and more water-efficient** alternative for lithium recovery compared to legacy methods



Note(s): Industry comparison data (CO<sub>2</sub> emissions, water usage) are based on ISO compliant Minviro Life Cycle Assessment (LCA) results derived from Vulcan's 2023 Bridging Engineering Study, with peer comparisons from Minviro LCA studies conducted for Vulcan in 2020 and 2024. The Minviro LCA studies included a life cycle assessment from cradle-to-gate carried out for five different representative production routes covering products sourced from lithium brine (salar), spodumene (open pit mining) and lithium brine (geothermal). Assumptions include a fully electrified process design and use of publicly available industry benchmark data. Results represent indicative, order-of-magnitude comparisons and may vary depending on project design, location and operating conditions.



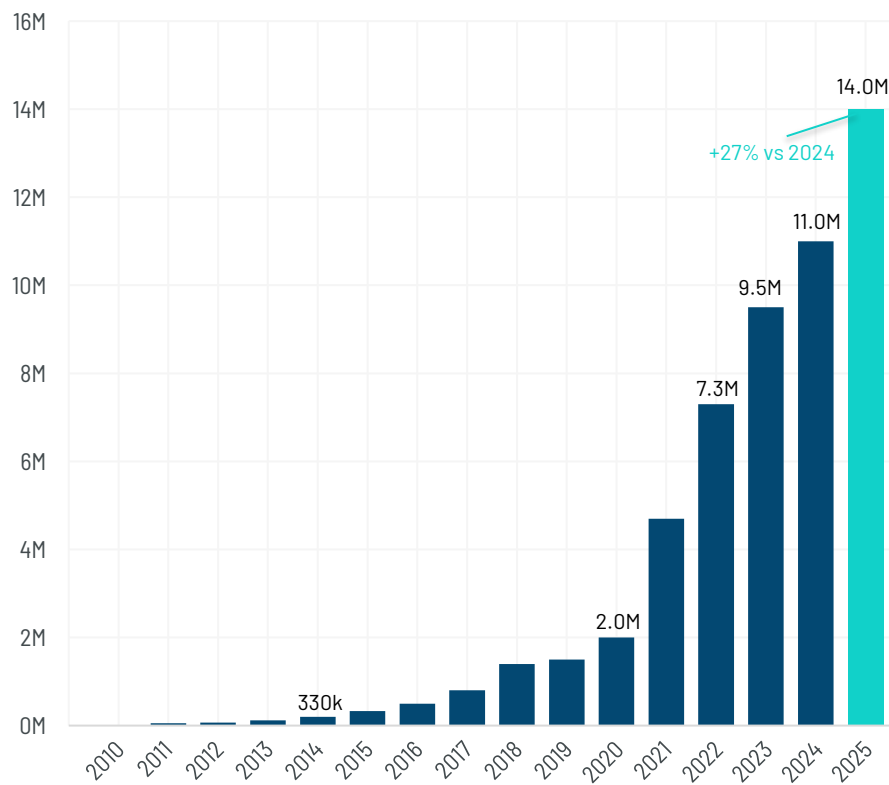
# Lithium market and offtake

ASX/FSE: VUL

# GLOBAL EV SALES INCREASING GLOBALLY, SUPPORTED BY EXCEPTIONAL SALES GROWTH IN EUROPE

Europe now gaining strong momentum which supports lithium demand

Global BEV Passenger Car Sales, 2010-2025



Source: IEA Global EV Outlook 2026, Chart: Jan Rosenow

July 26 YoY growth of New Car Registrations in European Top Markets

|                | Battery electric vehicles |             | Plug-in hybrid vehicles |             |
|----------------|---------------------------|-------------|-------------------------|-------------|
|                | M arket Share             | Y oY Growth | M arket Share           | Y oY Growth |
| Germany        | 29.30%                    | 62%         | 11.40%                  | 13%         |
| France         | 35.00%                    | 127%        | 5.90%                   | -11%        |
| Italy          | 5.90%                     | 25%         | 10.50%                  | 46%         |
| Spain          | 10.50%                    | 23%         | 14.20%                  | 18%         |
| United Kingdom | 27.40%                    | 49%         | 14.60%                  | 36%         |

Source: Europe BEV Tracker, International Council on Clean Transportation



# 2026: EUROPEAN EV GROWTH IS BEING SUPERCHARGED BY ASIAN COMPANIES

Asian players entering the EV market, partnering with EU companies to localise supply chain as per requirements

**Stellantis, first Leapmotor and now Dongfeng: how the Chinese car comes to Europe**

21 May 2026

**Why Europe has become CATL's next big bet**

Published : May 11, 2026 - 11:36:06

**Stellantis, Leapmotor deepen ties with joint EV production in Europe**

May 8, 2026

**China's SAIC Motor plans EV factory in Spain, Bloomberg News reports**

April 24, 2026

**Europe BEV Tracker – June BEVs +51%**

Equity Research  
July 15, 2026

**Jefferies**

**Auto industry: Chinese manufacturers push into European production**

21. May 2026

**CATL ramps up European expansion with \$5B investment**

**SAIC's MG said to pick Spain over Hungary for EV plant**

By Bloomberg April 24, 2026

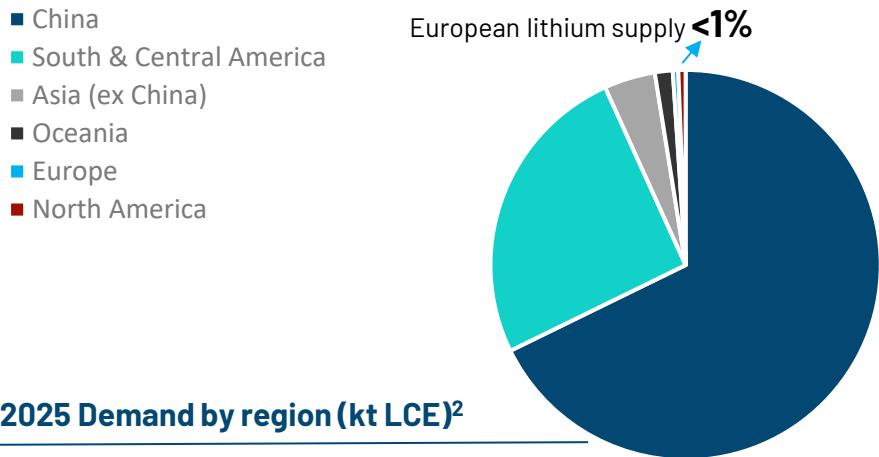
**CATL's €13B Multi-Country European Battery Expansion Strategy**

# EUROPE NEEDS MUCH LITHIUM BUT PRODUCES LITTLE – VULCAN POISED

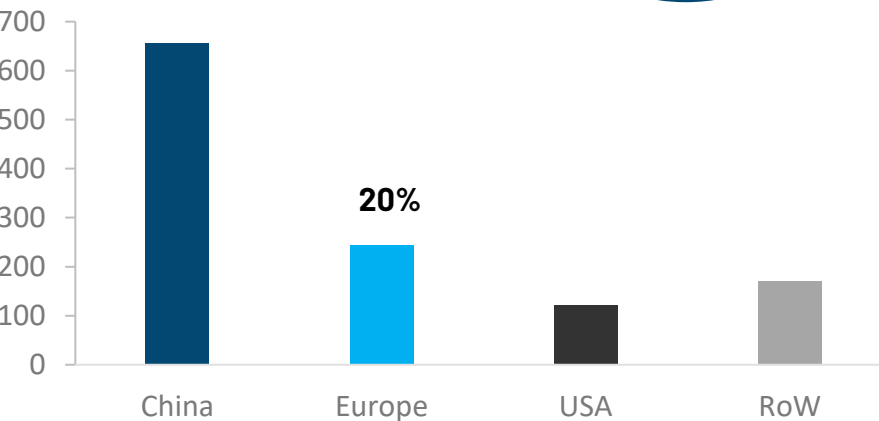
Europe accounts for 20% of lithium demand but produces <1%

Energy independence/resilience driving €200 billion European commitments across EV ecosystem<sup>3</sup>

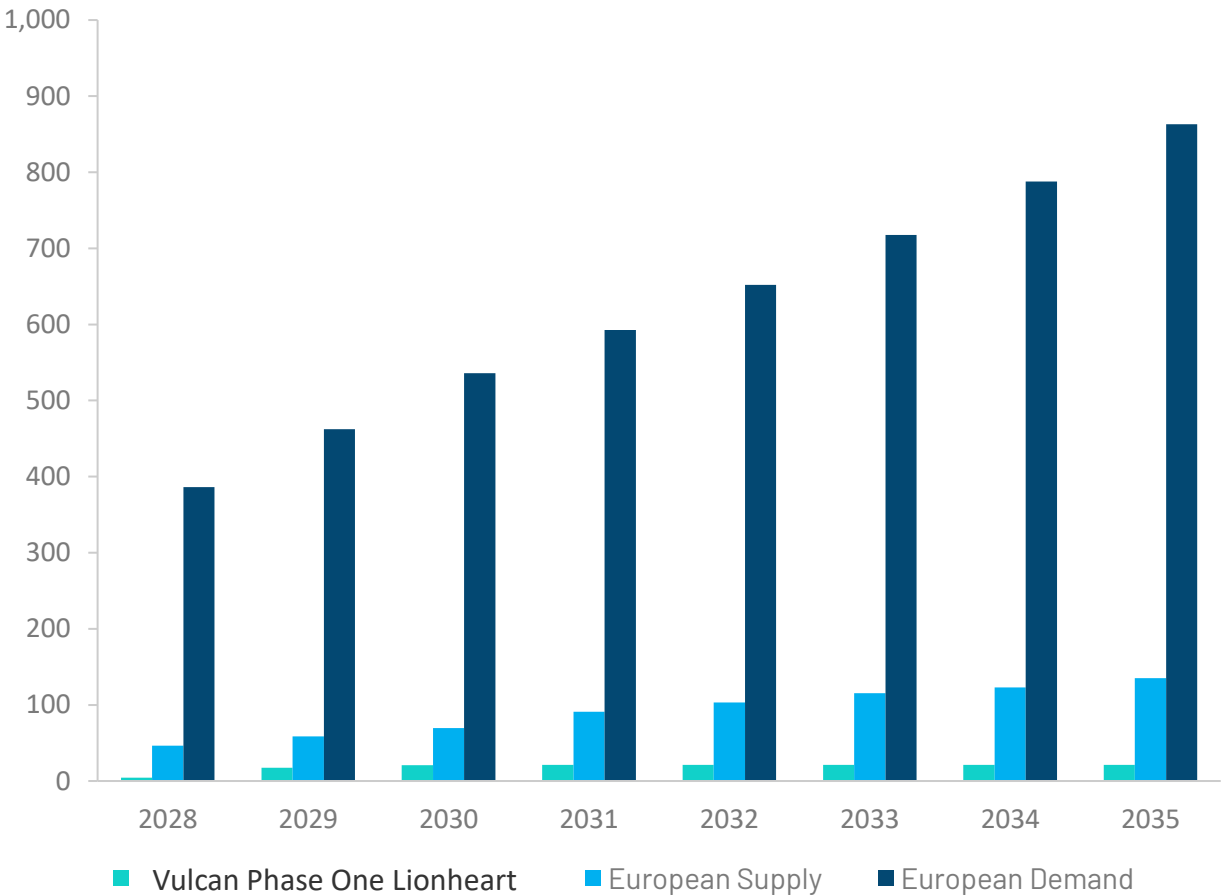
Expected 2026 Production by region<sup>1</sup>



2025 Demand by region (kt LCE)<sup>2</sup>



European supply-demand forecast (kt LCE)<sup>2</sup>



Notes: 1. Benchmark minerals intelligence data, 2. Benchmark minerals intelligence data. Vulcan Energy targeted supply is based on Phase One Lionheart production target capacity from Vulcan's Bridging Engineering Study Announcement 16 Nov 2023 of 24ktpa. Refer to Key Risks in Appendix 3 of the 3 Dec 2025 Investor Presentation regarding resource exploration and development project 3. Reuters [\(Link\)](#)

# DIRECT LITHIUM EXTRACTION (DLE): THE INDUSTRY CHOICE

Big investments in A-DLE – process accounts for >10%<sup>1</sup> (and growing fast) of global production with ~30yr track record

RioTinto

eraMet

Albemarle

VULCAN ENERGY

equinor

Exxon

DLE delivers  
Lowest Cost  
Quartile:

Simpler & integrated  
lower energy process  
relative to hard rock  
mining

VULTEC

DLE allows for  
Product  
Flexibility:

LiCl intermediate  
Final product versatility  
inc. SSB

## Vulcan Energy – Market Driven

**Lithium Hydroxide<sup>2</sup>, ~40%**

Used for nickel-rich  
cathodes

LiOH

**Lithium Carbonate<sup>2</sup>, ~60%**

Used for iron-based and  
lower-nickel cathodes

Li<sub>2</sub>CO<sub>3</sub>

**Lithium Chloride**

Currently small market,  
future growth in solid state  
battery chemistries

LiCl



Nickel-Cobalt-Manganese (**NCM**)

Predominant chemistry for western demand



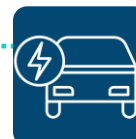
Nickel-Cobalt-Aluminium (**NCA**)

USA driving demand



Nickel-Cobalt-Manganese (**NCM**)

BESS, PHEVs, long-medium range EVs



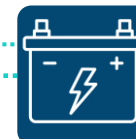
Lithium Iron Phosphate (**LFP**)

Battery chemistry for low-cost EVs, anticipated to dominate Chinese EV market



Battery Energy Storage (**BESS**)

Renewable energy, cloud and AI data centres



Others inc. **LCO** and **SSB** (LiCl precursor)

Growth sector – **chloride is a main precursor for solid state**

# Future Vulcan

ASX/FSE: VUL

# FUTURE PHASES – DESIGN ONE, BUILD MANY

A blueprint for Vulcan's future growth phases – only ~15%<sup>4</sup> of total resource utilised for Lionheart

Future Phase

Future Phase

Further Phases

- **Geothermal and LEP replicated in Ludwigshafen<sup>1</sup>**
- BASF – 100% heat offtake partnership (with world-leading chemical company)
- Expected €122m ORC CAPEX saving, and other expected CAPEX efficiencies

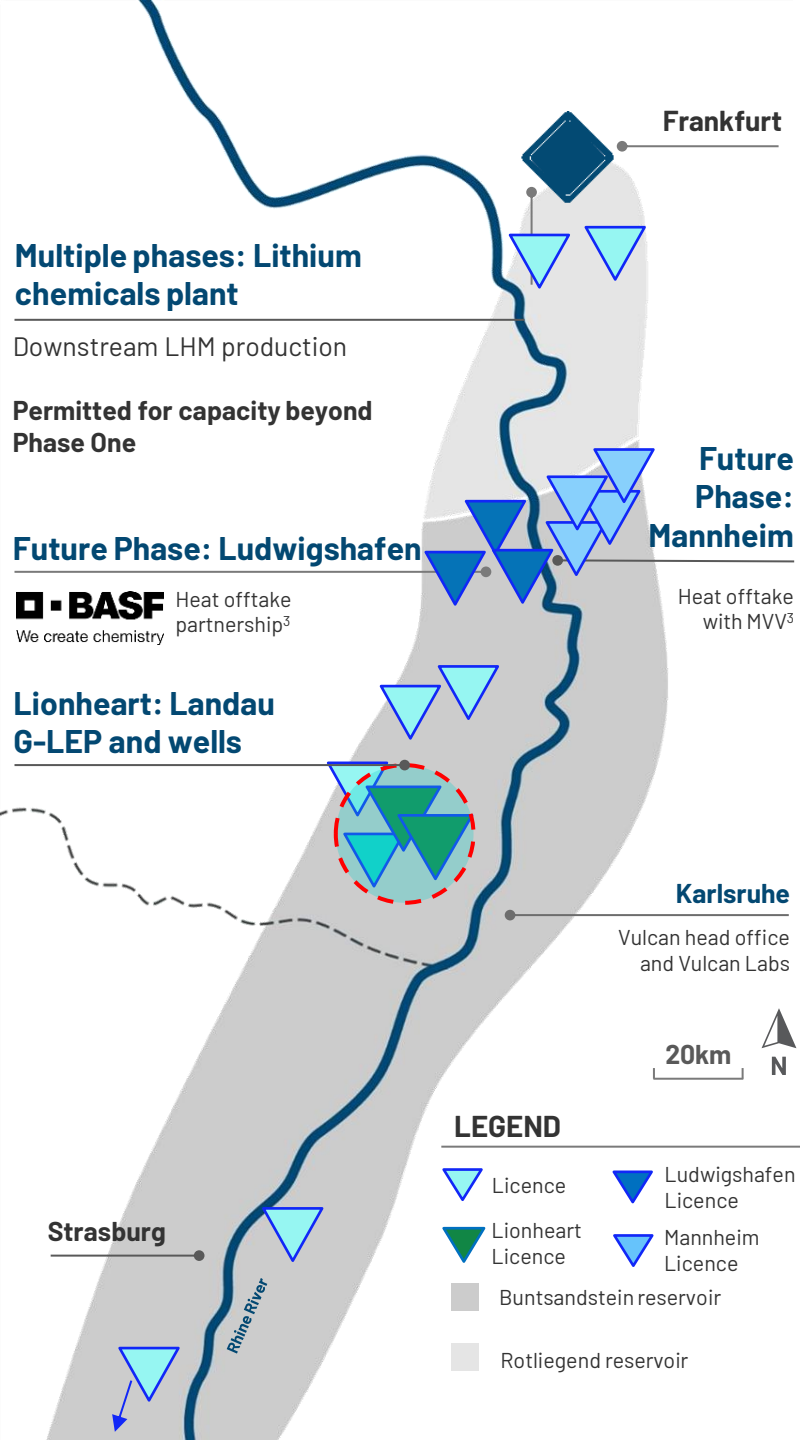
- **Geothermal and LEP replicated in Mannheim<sup>1,2</sup>**: Targeting ~240 – 350 GWh p.a.<sup>2</sup>
- Heat offtake with MVV

- **Future phases being developed** across the Upper Rhine Valley Brine Field
- Targeting rapid development of future phases. Design one, build many

Targeting lower CAPEX and OPEX: Leveraging Phase One, targeting lower CAPEX and even lower C1 costs<sup>1</sup>

Experience: Targeting improved economics for future phases, with 400+ specialised and experienced team ready to execute subsequent phases

Note(s): (1). Vulcan has not completed sufficient studies for future phases of its Project and there is no guarantee of Vulcan being able to replicate Phase One Lionheart on the same basis/metrics or at all and therefore these statements should be considered accordingly. Refer to Key Risks in Appendix 3 of the 3 December 2025 Investor Presentation regarding resource exploration and development project risks. (2). Refer to ASX Announcement, 6 April 2022; (3). Refer to ASX announcement, 21 Nov 2024; (4). See Mineral Resource Statement in appendix for Lionheart Mineral Resource Estimates contained within Landau Sued, Rift Nord and Insheim licences



# PHASE 2 COMING SOON: TARGETING GROWTH

## Design one, build many

Maximise synergies and lessons learnt from Lionheart to deliver lower cost future phase development

## Focus on product flexibility

Battery industry is fast moving, raw material suppliers need to be flexible with market trends, Vulcan A-DLE IP allows product flexibility to capitalise on market needs

## Targeting improved CAPEX efficiency

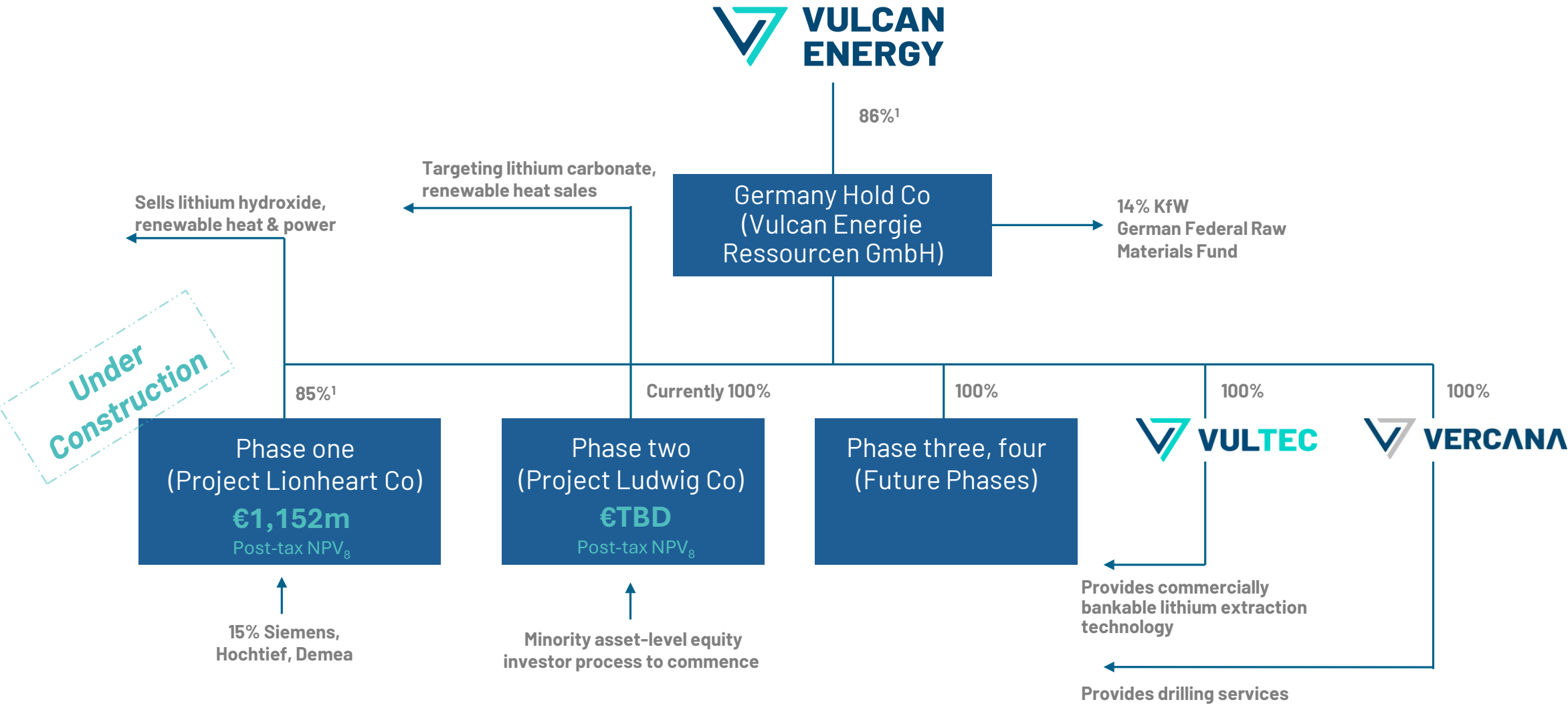
Asset integration to provide economies of scale  
Partner synergies may reduce the need for some plant and equipment

## PFS to be published in September '26

Next phase targeting VUL's Project Ludwig area  
One new production site, with integrated production (upstream and downstream) to generate lithium chemicals

# VULCAN'S SUSTAINABLE GROWTH MODEL

Asset-level financing strategy to grow shareholder value across the Group



1. Refer to ASX announcement, 3 December 2025 (slide 20) for specifics relating to the (1) KfW investment to earn into 14% of the Vulcan German HoldCo and (2) Siemens, Hochtief and Demea earn into ~15% of Project Lionheart Co.

# A TRANSFORMATIONAL TIME FOR VULCAN

Lionheart funded to production - construction is underway and VUL holds the key to lithium growth in Europe



## Funded with team to deliver construction<sup>1</sup>

€2.2 bn financing package secured to fund 2028 production target.

Financing from debt, strategic investment, grants and new equity.

Team has deep major project delivery track record



## Attractive costs<sup>2</sup>

Naturally heated brine with low impurities reduces operating cost and creates co-products.

Targeting lowest quartile costs – C1 at €3,588/t (US\$4,162/t) LHM<sup>1</sup>



## Globally significant project

Tier One long life asset – energy, heat and lithium with a sustainable footprint

Significant 29.1 Mt LCE Resource<sup>3</sup>

Favourable reservoir chemistry means no chemical pre-treatment required before A-DLE



## Outstanding government support<sup>2</sup> tailwinds

€1.4bn from public-backed funding across grants, equity and debt inc. EIB cornerstone

Inc. €354m German government support

Strategic tailwinds for supply chain resilience



## Substantial growth potential

Only 3 of 18 licenses and small percentage of global mineral resource required for Lionheart

Lionheart the blueprint for next phases that will benefit from efficiencies

Technology licensing



## Offtakes and lithium product flexibility

Major European-focused customers across value chain for initial 6-10 yr contracts.

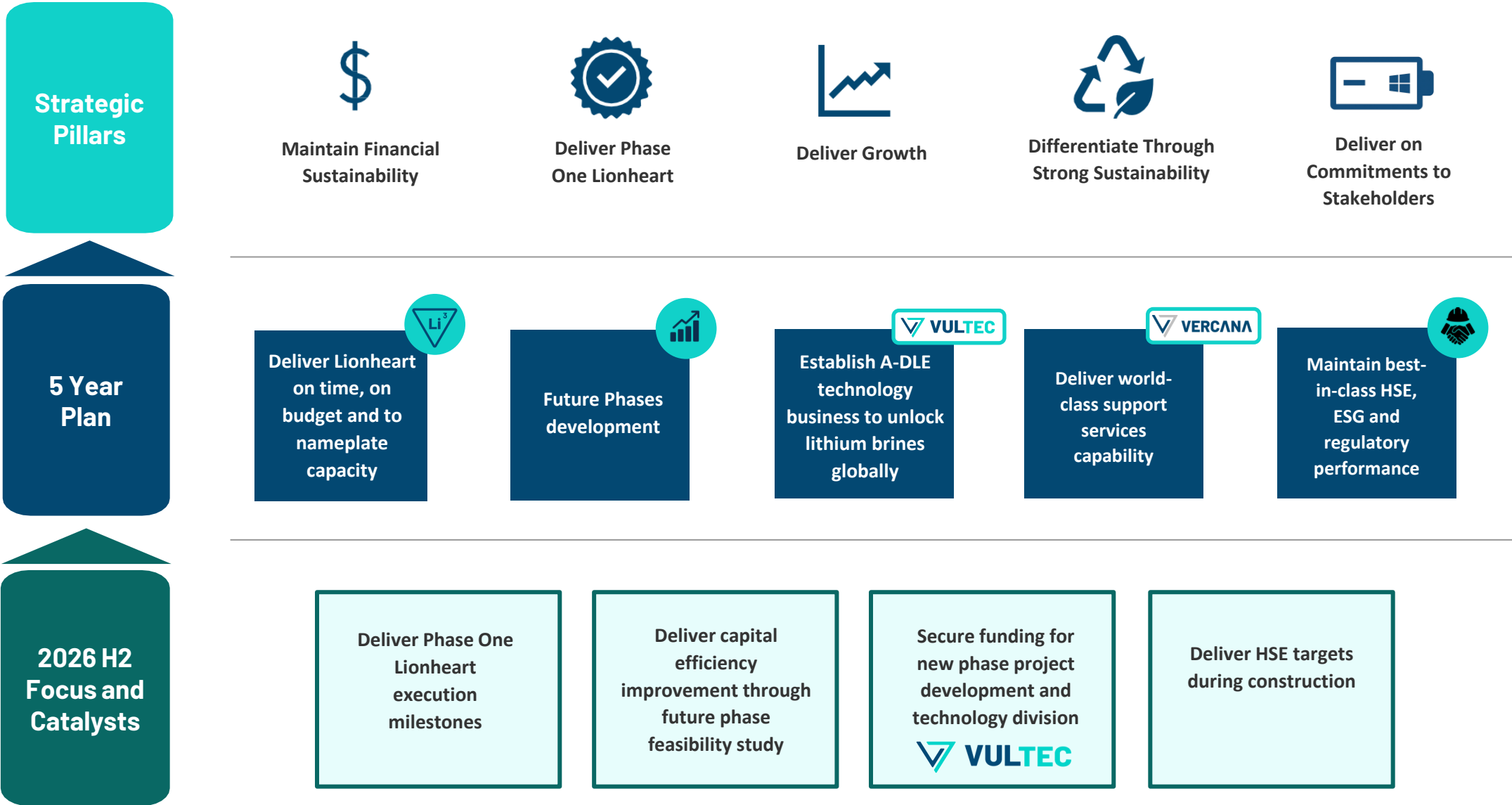
72% downside price protection through fixed price and floor mechanisms.

Lithium chloride starting point means product flexibility for EV & BESS chemistries

Note(s): 1. Refer to slides 18 – 21 of the 3 December 2025 Presentation for the material terms and conditions of each component of the Phase One Lionheart debt, government grant and equity financing package, and to slide 23 of the 3 December 2025 Presentation for the material terms of the public market equity raising; 2. Refer to slide 11 of this Presentation; 3. As estimated and reported in accordance with the JORC Code 2012. See the Competent Person Statement contained in the Disclaimer slides for further information. The 29.1Mt LCE total lithium Resource is comprised of 2.1 Mt LCE of Measured Resource @ 181 mg/L, 9.7 Mt LCE of Indicated Resource @ 177 mg/L and 17.3 Mt LCE of Inferred Resource @ 174 mg/L.

# STRATEGY TO DELIVER VALUE AND GROWTH<sup>1</sup>

Empowering a carbon-neutral future by producing low cost, sustainable lithium for Europe



Note(s): 1. Refer to disclaimer re Forward-looking statement.

# APPENDIX 1 – DISCLAIMER

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# APPENDIX 1 – DISCLAIMER CONT.

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**Competent Person Statement.** The information in this announcement that relates to estimates of Mineral Resources and Ore Reserves is extracted from the Bridging Engineering Study Results announcement on 16 November 2023 (**Bridging Study Announcement**) and the Future Phase Pipeline – Mannheim Resources Growth announcement on 9 July 2025<sup>1</sup>, both of which are available to view on Vulcan's website at <http://v-er.eu>. Vulcan confirms, that in respect of the estimates of Mineral Resources and Ore Reserves included in this announcement: a) it is not aware of any new information or data that materially affects the information included in the original market announcement, and that all material assumptions and technical parameters underpinning the estimates in the original market announcement continue to apply and have not materially changed; and b) the form and context in which the Competent Persons' findings are presented in this announcement have not been materially modified from the original market announcement.

The information in this announcement that relates to Exploration Results is extracted from the "Positive start to Phase One Lionheart Project field development" announcement on 19 November 2025 which is available to view on Vulcan's website at <http://v-er.eu>. Vulcan confirms, that in respect of the Exploration Results included in this announcement: a) it is not aware of any new information or data that materially affects the information included in the original market announcement, and that all material assumptions and technical parameters underpinning the Exploration Results in the original market announcement continue to apply and have not materially changed; and b) the form and context in which the Competent Persons' findings are presented in this announcement have not been materially modified from the original market announcement.

**Production Targets and Forecast Financial Information.** The information in this announcement that relates to production targets is extracted from the Bridging Study Announcement. Vulcan confirms that all material assumptions underpinning the production targets included in the original market announcement continue to apply and have not materially changed.

This announcement contains forecast financial information (including forecast financial information derived from the Company's production targets). This forecast financial information is based on the material assumptions set out in (or referred to in) slide 39 of the Company's ASX announcement titled "Financing and FID presentation" released on 3 December 2025 (**Investor Presentation**) and the Independent Expert Report included as section 17 to the ASX announcement titled "Information Memorandum" released on 11 December 2024 (**Information Memorandum**), both of which are available to view on Vulcan's website at <http://v-er.eu>. Vulcan confirms that those assumptions set out in the ASX announcements referred to above (for the avoidance of doubt, having regard to the extent to which the assumptions referred to in the Information Memorandum have been modified by the updated information set out in (or referred to in) slide 39 of the Investor Presentation) continue to apply and have not materially changed.

The Company believes that it has a reasonable basis for making the forward-looking statements in this announcement (including with respect to forecast financial information).

*Note(s): (1) The Mannheim Announcement relates solely to the lithium brine Resource estimation for the Mannheim sector.*

## APPENDIX 1 – DISCLAIMER CONT.

**Financial data.** All monetary values expressed as "\$" or "A\$" in this Presentation are in Australian dollars, unless stated otherwise. All monetary values expressed as EUR or € in this Presentation are in Euros, unless stated otherwise. All monetary values expressed as "US\$" in this Presentation are in US dollars, unless stated otherwise. The assumed exchange rate to convert Euros into Australian dollars or US dollars (as applicable) is shown in the footnote to each respective slide. In addition, prospective investors should be aware that financial data in this Presentation includes "non-IFRS financial information" under ASIC Regulatory Guide 230 'Disclosing non-IFRS financial information' published by ASIC and also 'non-GAAP financial measures' within the meaning of Regulation G under the U.S. Securities Exchange Act of 1934. The non-IFRS financial measures do not have standardised meanings prescribed by Australian Accounting Standards and, therefore, may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with Australian Accounting Standards. Although Vulcan believes the non-IFRS financial information (and non-IFRS financial measures) provide useful information to readers of this Presentation, readers are cautioned not to place any undue reliance on any non-IFRS financial information (or non-IFRS financial measures). Similarly, non-GAAP financial measures do not have a standardised meaning prescribed by Australian Accounting Standards or International Financial Reporting Standards and therefore may not be comparable to similarly titled measures presented by other entities, nor should they be construed as an alternative to other financial measures determined in accordance with Australian Accounting Standards or International Financial Reporting Standards. Although Vulcan believes that these non-GAAP financial measures provide useful information to readers of this Presentation, readers are cautioned not to place undue reliance on any such measures.

**Effect of rounding.** A number of figures, amounts, percentages, estimates, calculations of value and fractions in this Presentation are subject to the effect of rounding. Accordingly, the actual calculation of these figures may differ from the figures set out in this Presentation.

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## APPENDIX 2 – LCA ASSUMPTIONS

All foreground data for the ISO-compliant Life Cycle Assessment (LCA) is sourced from Vulcan's 2023 Bridging Engineering Study. The process design is assumed to be fully electrified. No fossil fuels are directly burned on site in the lithium production process. All background data is sourced from Ecoinvent Database 3.9.1. Electricity used at the geothermal plants and central lithium plant is assumed to be 50% sourced from the German average grid market mix and 50% from additional wind electricity purchased via "green" power purchase agreements. Vulcan is in discussions to source any power it needs from 100% renewable sources, so considers the 50% average grid mix to be a conservative assumption. All electricity produced at the geothermal plants is assumed in the LCA to be exported to the German electrical grid. All saleable thermal energy produced from the geothermal brine is exported for regional district heating, with waste heat used in the process to extract the lithium. When used for regional district heating, it is assumed to replace average natural gas use in the area. Only transport of intermediate products is accounted for, being transport of lithium chloride concentrate from the lithium extraction plant to the central lithium plant, and transport of recycling streams from the central lithium plant to the lithium extraction plant. Overland transport assumes transport in a 16-32 metric tonne EURO 3 compliant internal combustion engine lorry. Electric transportation is being explored but is not included in the LCA. The LCA is conducted using pre-operational average data points. This means the LCA results represent a static point in time based on the 2023 Bridging Engineering Study. The LCA was a cradle-to-gate study, meaning the downstream use phase of the lithium hydroxide monohydrate product was not studied. Industry comparison data for hard rock mining and brine evaporation pond was provided by Minviro.



# MINERAL RESOURCE STATEMENT

## Global Mineral Resources Statement

Vulcan's combined Upper Rhine Valley Project Lithium Brine Measured, Indicated and Inferred Mineral Resource estimates as at 31 December 2025

| Licence/Area | Reservoir         | Classification | GRV km3 | Avg. NTG (%) | Avg. Phie (%) | Avg. Li mg/L | Elemental Li (t) | LCE (kt)      |
|--------------|-------------------|----------------|---------|--------------|---------------|--------------|------------------|---------------|
| Insheim      | MUS, BST, ROT, BM | Measured       | 13      | 69           | 9             | 181          | 151,823          | 808           |
| Rift-Nord    | MUS, BST, ROT, BM | Measured       | 9.5     | 70           | 9             | 181          | 110,181          | 586           |
|              | MUS, BST, ROT, BM | Indicated      | 29      | 71           | 9             | 181          | 355,443          | 1892          |
| Landau- Süd  | MUS, BST, ROT, BM | Measured       | 12      | 68           | 9             | 181          | 134,677          | 717           |
|              | MUS, BST, ROT, BM | Indicated      | 2.7     | 69           | 9             | 181          | 29,620           | 158           |
| Flaggenturm  | BST               | Indicated      | 7       | 90           | 10            | 181          | 115,215          | 613           |
|              | BST               | Inferred       | 37      | 65           | 9             | 181          | 391,201          | 2,082         |
| Kerner       | BST               | Indicated      | 5       | 90           | 10            | 181          | 76,242           | 406           |
|              | BST               | Inferred       | 13      | 65           | 9             | 181          | 132,558          | 705           |
| Kerner Ost   | MUS, BST, ROT     | Indicated      | 4.3     | 73           | 8             | 181          | 66,708           | 355           |
| Taro         | MUS, BST, ROT     | Indicated      | 14.5    | 73           | 8             | 181          | 237,362          | 1,263         |
| Ortenau      | MUS, BST, ROT     | Indicated      | 57      | 73           | 8             | 181          | 659,013          | 3,507         |
|              | BST               | Inferred       | 105     | 73           | 8             | 181          | 1,883,212        | 10,024        |
| Mannheim     | BST               | Indicated      | 11      | 90           | 10            | 155          | 154,000          | 820           |
|              | BST, MUS, BM      | Inferred       | 41      | 83           | 8             | 155          | 452,000          | 2,405         |
| Ludwig       | BST               | Indicated      | 7       | 90           | 10            | 153          | 93,220           | 496           |
|              | BST               | Inferred       | 22      | 65           | 9             | 153          | 199,226          | 1,060         |
| Therese      | BST               | Indicated      | 2       | 90           | 10            | 153          | 29,907           | 159           |
|              | BST               | Inferred       | 22      | 65           | 9             | 153          | 200,708          | 1,068         |
| Total (LCE)  |                   | Measured       |         |              |               | 181          |                  | 2,112         |
|              |                   | Indicated      |         |              |               | 177          |                  | 9,669         |
|              |                   | Inferred       |         |              |               | 174          |                  | 17,344        |
| <b>Total</b> |                   |                |         |              |               |              |                  | <b>29,124</b> |

Note: see Competent Person Statement contained in the Appendix 1.

# PHASE ONE LIONHEART RESERVES

Insheim, Landau South, Rift North

| Reserves / Classification | Lithium grade | Economic Reserves Quantity at Wellhead References Point |
|---------------------------|---------------|---------------------------------------------------------|
|                           | mg / l Li     | kt LCE                                                  |
| Proved                    | 181           | 318                                                     |
| Probable                  | 181           | 252                                                     |

Note: see Competent Person Statement contained in the Appendix 1.



# NOTES TO MINERAL RESOURCE STATEMENT

## Global Mineral Resources statement

Note 1: Mineral Resources are not Ore Reserves and do not have demonstrated economic viability. Refer to the Competent Person Statement in this Report for further information.

Note 2: The weights are reported in metric tonnes (1,000 kg or 2,204.6 lbs). Numbers may not add up due to rounding of the resource value percentages.

Note 3: Reservoir abbreviations: MUS – Muschelkalk Formation, BST – Buntsandstein Group; ROT Rotliegend Group; BM – Variscan Basement.

Note 4: To describe the resource in terms of industry standard, a conversion factor of 5.323 is used to convert elemental Li to  $\text{Li}_2\text{CO}_3$ , or Lithium Carbonate Equivalent (LCE).

Note 5: NTG and Phie averages have been weighted to the thickness of the reservoir.

Note 6: GRV refers to gross rock volume, also known as the aquifer volume.

Note 7: Mineral Resources are considered to have reasonable prospects for eventual economic extraction under current and forecast lithium market pricing with application of Vulcan's A-DLE processing.

Note 8: The values shown are an approximation and with globalised rounding of values in the presented summary table as per JORC guidelines, cannot be multiplied through to achieve the Mineral Resource estimated volumes shown above.



Website: [v-er.eu](http://v-er.eu)

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